

BOARD OF DIRECTORS REGULAR MEETING May 11, 2023

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BOARD OF DIRECTORS REGULAR MEETING AGENDA

Thursday, May 11,2023 – Noon Central Time
United Way of Greater Houston
50 Waugh Drive, Houston, Texas 77007

Due to health and safety concerns related to COVID-19, this meeting will offer participation by videoconference or in person. The meeting will be open to the public but restrictions regarding masks, allowable room capacity, and seating arrangements may be in place.

The public meeting location will be at the United Way Greater Houston 50 Waugh Drive, Houston, Texas 77007. The Board Chair, as presiding officer of the Board, will be physically present; some Board members may also be physically present. Other Board members will be participating by videoconference in accordance with the provisions of Section 551.127 of the Texas Government Code applicable to a governmental body that extends into three or more counties. To join by videoconference, please go to: https://us02web.zoom.us/j/83294085722 Or join by phone by calling:

1-346-248-7799 1-669-900-6833

Meeting ID: 832 9408 5722

Please contact info@houstonlandbank.org or call us at 281-655-4600 with any questions.

<u>AGENDA</u>

- I. Call to Order and Roll Call
- II. Public Speakers & Registered Attendees

Speakers must be registered by 5 p.m. on Wednesday, May 10, 2023. To register, please use the online form at www.houstonlandbank.org/resources, e-mail info@houstonlandbank.org or call 281-655-4600. The Chair will call on speakers and allow three minutes per speaker.

III. Consideration and Adoption of Meeting Minutes

P.O. Box 131106, Houston, Texas 77219 281.655.4600

- a. April 13, 2023 Board Meeting
- IV. Chairman's Greeting: Matt Zeis
- V. Committee Reports:
 - a. Executive Committee: Matt Zeis, Chair
 - b. Finance Committee: Laurie Vignaud, Chair
 - c. Partnership and Program Development: Commissioner Janae Ladet, Chair
 - d. Real Estate Acquisition and Disposition: Victor Mondragón, Chair
 - e. Procurement and Oversight: Jesus DeAnda, Chair
- VI. President's Report: Christa Stoneham, CEO/President
- VII. Board Action Items
 - a. Consideration and Possible Action to Approve the Interlocal Agreement and corresponding Administrative Procedures between the Houston Land Bank, The City of Houston and Harris County reflecting the authorization of the collection of taxes on property conveyed by the Land Bank under Texas Senate Bill 1679 ("SB 1679").
 - b. Consideration and Possible Action to Approve The amendment of the HLB contract with Community Lattice facilitating the expansion of the scope of work to accommodate additional services needed.
 - c. Consideration and Possible Action to Approve Houston Land Bank to submit application for the 2023 Union Pacific Foundation Grant.

VIII. Executive Session

NOTE: The Houston Land Bank Board may go into executive session, if necessary, pursuant to Chapter 551 of the Texas Government Code, for one or more of the following reasons: (1) consultation with its legal counsel to seek or receive legal advice or consultation regarding

pending or contemplated litigation; (2) discussion about the value or transfer of real property; (3) discussion about a prospective gift or donation; (4) consideration of specific personnel matters; (5) discussion about security personnel or devices; or (6) discussion of certain economic development matters. The Board may announce that it will go into executive session on any item listed on this agenda if the subject matter is permitted for a closed session by provisions of Chapter 551 of the Texas Government Code.

Discussion may occur in executive session as provided by State law, but all Board actions will be taken in public.

- IX. Board Member Comments
- X. Adjournment



HOUSTON LAND BANK MINUTES OF THE BOARD OF DIRECTORS REGULAR MEETING HOUSTON, TEXAS

April 13, 2023

A regular meeting of the Board of Directors ("Board") of the Houston Land Bank ("HLB"), a Texas non-profit corporation created and organized by the City of Houston as a local government corporation pursuant to the Texas Transportation Code Annotated, Section 431.101, *et seq.*, and the Texas Local Government Code Annotated, Section 394.001 *et seq.*, was held at 50 Waugh Drive, Houston, Texas, on Thursday, April 13, 2023 at 12:00 p.m. Written notice of the regular meeting, which included the date, hour, place and agenda for the regular meeting, was posted in accordance with the Texas Open Meetings Act.

Board members in attendance were:

Tonzaino Bailey Matt Zeis
David Collins Chrishelle Palay
Jesus DeAnda Victor A. Mondragón
Danielle Keys Bess Dwantrina Russell
Elaine Morales Marilyn Muguerza

Board directors absent were: Antoinette Jackson, Janae Ladet, and Laurie Vignaud. Others in attendance included: Christa Stoneham, Chief Executive Officer/President of the HLB; Jennifer Allison, Chief Operations Officer for the HLB; Donald Hughes, Acquisition and Development Director for the HLB; LaTosha Okoiron, In-house Legal Counsel and Compliance Director for the HLB; Isai Mendez, Finance Director; Mark Glanowski (Paralegal) of Winstead PC, outside legal counsel for the HLB; Graciela Saenz, outside legal counsel for the HLB; Ron Butler, Director of Maintenance for the HLB; Kellen Zale of the HLB Advisory Board; Lindsey Williams, Director of Community Development for the HLB; Donesha Albrow, Administrative Manager for the HLB; and Er'Ron Robinson.

I. Call to Order and Roll Call

Chairman Zeis called this regular meeting to order at 12:19 p.m. A roll call of the Board members in attendance immediately followed. Chairman Zeis then announced that a quorum of the Board is present for this meeting.

II. Public Speakers

Nothing to report.

III. Consideration and Adoption of Meeting Minutes

a. March 9, 2023 Board Meeting

Chairman Zeis noted that the minutes for the March 9, 2023 regular meeting of the Board of Directors were previously circulated for review and comment. He asked if there were any

comments for discussion to such minutes. Hearing none, Chairman Zeis then requested a motion to approve and adopt such minutes as written.

Director Mondragón made a motion to approve the minutes of the Board of Directors meeting held on March 9, 2023 as written, which motion was then duly seconded by Director Bailey and passed with the unanimous vote of the Board.

IV. Chairman's Greeting: Matt Zeis

Chairman Zeis thanked the Directors for attending this Board meeting.

V. Committee Reports:

a. Executive Committee: Matt Zeis, Chair

Chairman Zeis reported that the Executive Committee met last week to discuss the agenda items for this meeting, the continued negotiations of the draft property tax agreement with the City of Houston which will divert a portion of the ad valorem taxes on land the HLB develops is now under review by the City's legal department and the Mayor's office, the EPA grant for brownfields land, and an update on the Yellow Cab site which is still awaiting the clearance letter from the TCEQ to close on the remaining tract.

b. Finance Committee: Laurie Vignaud, Chair

Mr. Mendez reported that the Finance Committee met last month to discuss SB 7069 and any conflicts with current contracts, updates to the Fiscal Year 2024 preliminary budget, policy updates, and changes to the employee handbook. He then mentioned that Tax Form 990 was prepared for the 501(c) Fund which will need its own bank account.

c. Partnership and Program Development: Commissioner Janae Ladet, Chair

Ms. Williams reported that the Committee met March 29, 2023 and discussed the Black Women Development Program and the new Home Equity Legacy Program for the purpose of instructing community members on affordable housing. She mentioned that the Committee also discussed acquisition funding with Harris County and met with Metro to discuss surface lots and transit oriented development.

d. Real Estate Acquisition and Disposition: Victor Mondragón, Chair

Director Mondragón reported that the READ Committee met on March 29, 2023 to discuss certain matters on today's meeting agenda, including the Yellow Cab site, the results of the homebuilder RFQ, possible revisions to the process of approving prospective home builders to obtain a greater rate of acceptance, and progress of the Acres Home Town Center.

e. Procurement and Oversight: Jesus DeAnda, Chair

Ms. Okoiron reported that the Procurement Committee met last week to discuss concerns regarding the pool of services which will be included in the RFP for professional services that is

scheduled to close on May 4, 2023. The Committee also had its kickoff meeting with The Goodman Company to sign the contract and discuss relationships with the Settegast neighborhood.

VI. President's Report: Christa Stoneham, CEO/President

Ms. Stoneham reported that the HLB is now focusing on more development projects and revamping portions of the HLB website to make the site more user friendly and explain "what is the HLB". She then reported that the RFQ for 10 professional and technical support services is now open which will provide more capacity for HLB's development projects. The real estate brokerage services included in this RFQ will be for HLB's acquisition needs rather than for sales transactions. This RFQ is scheduled to close on May 4, 2023. She noted that there is a session scheduled for April 14, 2023 for any submitters to ask questions. The final list of vendors to provide support services will be presented to the Board for approval at its June meeting.

Ms. Stoneham announced that four applications have been submitted by the HLB Fund for funding opportunities with one such application moving to the next level. A new round of lot sales will occur on May 1, 2023 which will close on July 1, 2023 for the new home builders. A builders' forum will be scheduled on June 9, 2023 for the new home builders to discuss the HLB updated guidelines and to educate builders on how to submit a RFQ which will hopefully add more builders to the program. She noted that the Round Nine Lot Sale will occur in the Fall of 2023.

Ms. Stoneham then discussed the status of the development data and the need to add more builders to the program. She noted that the Board Action item on today's Agenda recommends six new home builders for the Board's approval and will schedule a forum to assist builders who are not familiar with the process to submit an RFQ submission.

Director Mondragon asked if the bank where a new account will be opened for the HLB Fund will be favorable to working with homebuilders. Ms. Stoneham stated that Mr. Mendez is tasked with leading the conversation with the banks for the new bank account. Mr. Mendez indicated that the banks being considered are experienced with working with home builders.

Director Collins asked how many builders are out of compliance with regard to house construction contracts in Settegast. Ms. Stoneham reported that there are 26 houses out of compliance under the construction contracts. Director Collins then asked how will HLB get them back in compliance. She will be looking into revising the form of construction contracts to include a clawback clause and have conversations with these builders to address the compliance problem. Mr. Hughes stated that he will be part of the conversation with the builders to get them back into compliance. There are currently three NHDP houses for sale in Acres Home, one of which is under contact for with a home buyer. She mentioned that Director Russell and Director Palay will attend the next "Juice in Justice" event to be held on June 2, 2023 at the East River Nine development concerning environmental issues because the East River Nine project was part of a brownfield development. Lastly, Ms. Stoneham reported that she has seven speaking engagements scheduled for this month.

VII. Board Action Items

a. Consideration and Possible Action to Approve the 2022-2024 Houston Land Bank Recommended Builders. Approval of this action item would officially induct these builders into the standing Houston Land Bank Approved Builder List, allowing them to purchase lots for construction of affordable homes through the HLB Traditional Homebuyers Program.

Chairman Zeis announced that approval of this item will accept the READ Committee's proposed selection of the 2022-2024 HLB Recommended Builders. Upon approval by the Board these home builders will then be included on the Houston Land Bank Approved Builders List permitting them to apply to purchase lots for construction of affordable homes through the HLB Traditional Homebuyers Program.

Chairman Zeis noted that the HLB received eighteen responses to the 2022-2024 RFQ for Builders with 14 being from new home builders to the program and 4 from current builders wishing to renew their status as required every two years. HLB Staff conducted an examination all statements of qualifications and recommended renewing one of the four current builders and three of the 14 new applicants who scored high enough in the evaluation process (as conducted by three HLB staff members) to be proposed for approval to the HLB Traditional Homebuyers Program.

He mentioned that there was also one submission from Setex Constructionas for the Master Community Builder Category. HLB Staff recommended that this construction company be included as an approved Master Community Builder, through the end of 2024.

HLB staff proposed the home builders listed below to the READ Committee for consideration, recommending that such builders be approved to participate in the HLB Traditional Homebuyers Program through the end of 2024:

- 1. American Builder Group
- 2. Equivest Professionals
- 3. Europa Homes
- 4. Five Wood Realty

Upon approval of the above listed home builders, the HLB Traditional Home Buyer Program will have a total of 17 approved home builders, down from the current 19 approved builders. Additionally, five currently approved builders will be dropped from the Houston Land Bank Approved Builders List. Three of the five builders did not apply to renew. Those three builders were identified as Nelrod Homes, St Bernard Project and Lawrence Builders. Also, two current builders submitted renewal applications but were not approved. Those two builders were Excello Homes and L.I.Z.

Director Mondragón asked if HLB staff conducts exit interviews or debriefs the home builders when they leave the Traditional Homebuyer Program. He explained that this is a good way to determine if changes are needed when selecting builders or that changes may be needed to the program. Ms. Okoiron and Mr. Mendez each responded that exit interviews are conducted when home builders withdraw from the Traditional Homebuyer Program. Director Mondragón then made a motion to approve the 2020-2024 Houston Land Bank Recommended Builders listed above for acceptance onto the Houston Land Bank Approved Builder List, which motion was then duly second by Director Bailey and passed with the unanimous vote of the Board.

Nothing to report.

IX. Board Member Comments

Nothing to report.

X. Adjournment

Chairman Zeis asked if there were any additional matters to be discussed or considered by the Board. Hearing none, this regular Board meeting then adjourned at 12:49 p.m. upon motion by Director Bailey and duly seconded by Director Russell and passed with the unanimous vote of the Board.

Minutes Prepared By:		
Mark Glanowski (Paralegal) of Winstea	d PC and	
Graciela Saenz of Law Offices of Gracie	ela Saenz, PLLC	
Signed on the day of	, 2023.	
	Secretary	

Houston Land Bank Balance Sheet

As of March 31, 2023

	As	of Mar 31,
		2023
ASSETS		
Current Assets		
Bank Accounts		
1040 Petty Cash		13
Chase-Operations - 8465		148,471
Money Market - Lot Acquisition - 7058		114,694
Money Market Unrestricted - 7066		3,194,669
MoneyMarket-Unrstr.C Resev 5577		18,123
Susser Money Market - 7878		250,329
Susser Savings Sweep - 78781		52,492
Unity National Bank PMM - 4992		199,546
Total Bank Accounts	\$	3,978,336
Accounts Receivable		
Accts Receivable		673,784
Total Accounts Receivable	\$	673,784
Other Current Assets		
Prepaid Expenses		
Prepaid Acquisition Costs		5,500
Prepaid Insurance		556
Prepaid Rent		7,377
Prepaid Subscription Services		17,696
Total Prepaid Expenses	\$	31,129
Total Other Current Assets	\$	31,129
Total Current Assets	\$	4,683,250
Fixed Assets		
Equipment		12,005
xAccum. Depreciation		-9,329
Total Fixed Assets	\$	2,676
Other Assets		
Earnest Fee		132,224
Total Investments Held For Sale		9,684,385
Total Other Assets	\$	9,816,609
TOTAL ASSETS	\$	14,502,535
LIABILITIES AND EQUITY		
Liabilities		
Current Liabilities		
Accounts Payable		
2010 Accounts Payable		45,439
Total Accounts Payable	\$	45,439
Other Current Liabilities		

Houston Land Bank Balance Sheet

As of March 31, 2023

	As	As of Mar 31, 2023	
Liabilities Due to HCDD		113,114	
Payroll Liability		53	
Total Other Current Liabilities	\$	113,168	
Total Current Liabilities	\$	158,607	
Total Liabilities	\$	158,607	
Equity			
3010 Unrestrict (retained earnings)		14,227,620	
Net Income		116,308	
Total Equity	\$	14,343,928	
TOTAL LIABILITIES AND EQUITY	\$	14,502,535	

Houston Land Bank P&L Summary

July 2022 - March 2023

	 _	
	Actual	
Income		
Acquisition and Development Agreement	104,765	
Administrative Fees	11,250	
HLB Program Revenue	179,966	
Operations Agreement	1,013,892	
Outside Sources Contributions	15,562	
Total Income	\$ 1,325,434	
Gross Profit	\$ 1,325,434	
Expenses		
6100 Personnel	634,984	
6200 Legal Fees	30,221	
6300 Professional Services	98,726	
6400 Property Cost - Maintenance	257,905	
6500 Software and subscriptions	27,159	
6600 Office space rental	35,874	
6700 Admin - Other	73,424	
6800 Acquisition Costs - HLB		
6900 Property Cost - Disposition HLB	45,385	
7000 Property Cost -Disposition NHDP	33,927	
Uncategorized Expense		
Total Expenses	\$ 1,237,605	
Net Operating Income	\$ 87,830	
Other Income		
Interest Income	28,479	
Total Other Income	\$ 28,479	
Net Other Income	\$ 28,479	
Net Income	\$ 116,308	



MAY 2023 PRESIDENT'S REPORT

Restoring vacant, abandoned, damaged, and contaminated properties to catalyze community transformation.





Housing



Parks & **Public Spaces**



Conservation & Resiliency



Economic Development



Food Access Solutions



The Houston Land Banks support community development by facilitating programs to transform properties that have become community liabilities because their condition reduces the quality of life for neighbors and burdens taxpayers with community assets that provide opportunities for affordable homeownership and amenities that support community needs.

OPERATIONS







Finance



Relationship Management



Land Assemblage



Lot Disposition



Land Banking

SUPPORTIVE SERVICES



Proforma Analysis



Market & Feasibility Studies



Environmental Review & Screening



Data Management



Community Engagement



Blight Elimination

We take our role as good neighbors seriously. We maintain our properties regularly and visit the sites under construction. We work closely with our partners at the Department of Neighborhoods and Public Works, the Constables Offices, the Policy Department, and neighbors in the community to keep a safe and supportive environment.

ASSET MANAGEMENT



Lot Maintenance



Property Management



Platting Master Planning



Construction Administration



Home Sale Stewardship



Procurement

HLB TEAM: CAPACITY-BUILDING

Request for Qualifications:



Houston Land Bank is seeking Professional and Technical Real Estate Development Services in:



MARKET & FEASIBILITY STUDIES



ARCHITECTURAL DESIGN SERVICES



URBAN
PROGRAMMING &
COMMUNITY
ENGAGEMENT
SERVICES



ENGINEERING SERVICES



MASTER URBAN PLANNING SERVICES



HISTORIC PRESERVATION SERVICES





CONSTRUCTION ESTIMATION SERVICES





REAL ESTATE BROKERAGE



FUNDRAISING SERVICES

www.houstonlandbank.org/Resources>Procurements

Our community partners supplement our community-focused approach, which requires empathy and understanding of disinvested neighborhoods' unique challenges and opportunities. Additionally, HLBs align with the goals and objectives of the City of Houston's Complete Communities Plans, which center around a healthy, economically thriving, equitable, and sustainable Houston for everyone. HLB welcomes respondents certified as HUBs or MWBEs (Minority Women, Business Enterprise) by the City of Houston or comparable public entities.

Note: Some of the prior requirements listed in the RFQ have been updated.



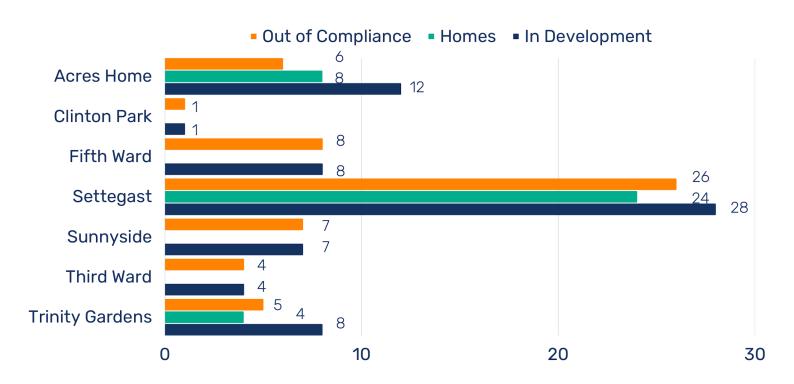
PROCESS AND SCHEDULE TIMELINE (SUBJECT TO CHANGE):

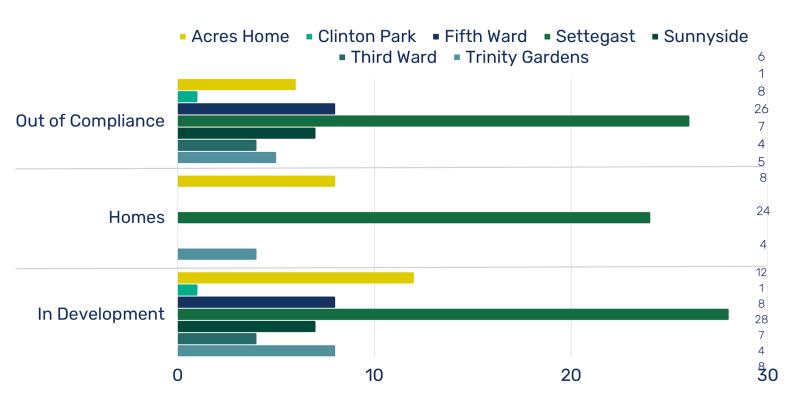
Deadline for submitting questions RFQ / RFP Responses Due Notification to Qualified Firms

- May 12, 2023, at 5 p.m. Central
- May 26, 2023, at 5 p.m. Central
- July 2023

HLB DEVELOPMENT

Development by Neighborhood



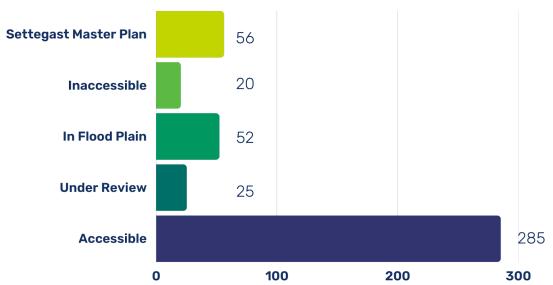


HLB DEVELOPMENT

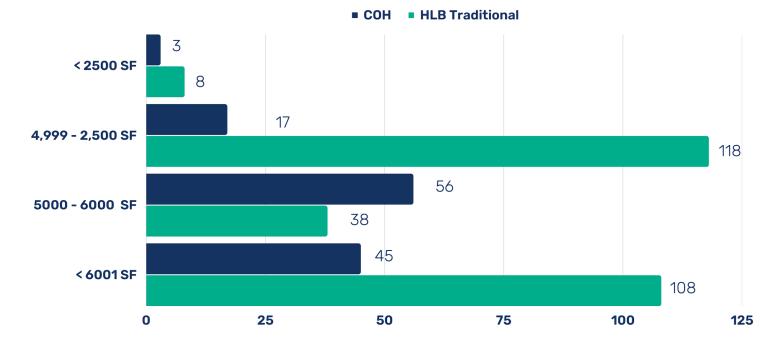
Recently staff preformed an internal anylasis of our current banked inventory. According to HCAD, the Houston Land Bank owns 413 properties. Of the 413 properties, 56 properties are set aside for the Settegast master plan leaving 357 remaining lots. 52 of the remaining lots are in the 100 or 500-year floodplain, and 20 additional lots are currently inaccessible due to the lack of direct road access. When all of these factors are accounted for there are 285 lots remaining.

A majority of the 285 available lots 91 (31.9 percent) fall into the Small Parcel category under 5,000 SF, 87 lots (30.5 percent) are Large Tract/Oversized Lots over 6,000 SF, and 77 lots (27 percent) fall into the Traditional Lots category between 5,000 and 6,000 SF.

Lot Inventory



Lot Inventory by Square Footage



HLB DISPOSITION

Our current listings of beautiful and fairly priced homes. Start your journey to home ownership with Houston Land Bank! Since 2019 we have helped more than 110 Houstonians buy quality affordable homes through our two programs. Visit: www.Houstonlandbank.org/homes



7817 DYER (NHDP)

SALES PRICE: \$207,000

SQUARE FOOTAGE OF LOT: 6,000

SQUARE FOOTAGE OF HOUSE: 1,703

BED/BATH: 3/2



7816 CORA (NHDP)

SALES PRICE: \$210,000

SQUARE FOOTAGE OF LOT: 9,000

SQUARE FOOTAGE OF HOUSE: 1,516

BED/BATH: 3/2



7709 CORA (NHDP)

SALES PRICE: \$206,000

SQUARE FOOTAGE OF LOT: 6,000

SQUARE FOOTAGE OF HOUSE: 1,496

BED/BATH: 3/2

HLB IN THE COMMUNITY



Administrative Manager Donesha Albrow at Financial Literacy & Homeownership Symposium



LaTosha Okoiron, Counsel and Compliance Director, at Commercial Real Estate Women (C.R.E.W.) Luncheon







12 HLB SPEAKING ENGAGEMENTS 10 LOCAL PRESENTATIONS 3 NATIONAL CONFERENCES



Save the Dates



RFQ RESPONSE DEADLINE: 5 P.M. CENTRAL TIME MAY 26, 2023.





JUICE & JUSTICE

QUARTERLYNETWORKING BREAKFAST ON
ENVIRONMENTAL JUSTICE

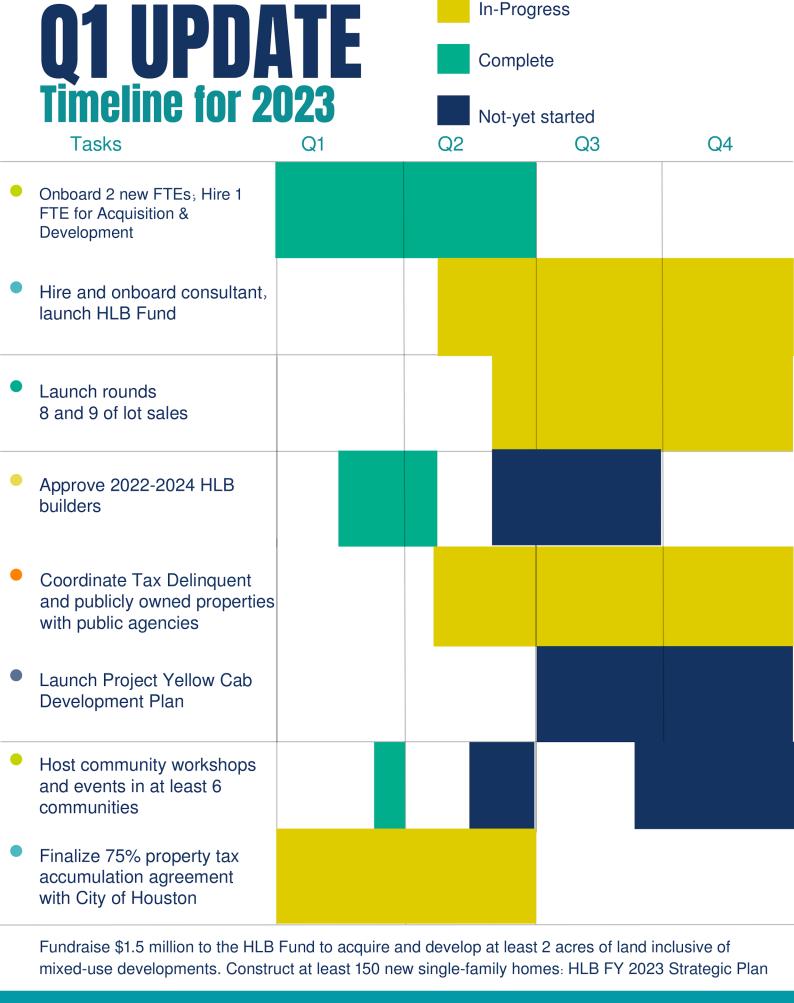
JUNE 2, 2023



BUILDERS FORUM & BUILDERS RFQ JUNE 2023



HLB LOT SALES - ROUND 9 FALL 2023



In-Progress



Thank Yow

HLB collaborates and convenes cross agencies and partners working together to maximize land use and impact. Thank you to all of the vendors, consultants and HLB Team for continued service to accelerate our impact.



Phone Number: 281-655-4600 Email Address: info@houstonlandbank.org Website: www.houstonlandbank.org

CONTACT US









REQUEST FOR BOARD ACTION

Meeting Date: May 11, 2023

Agenda Item VII. a. Consideration and Possible Action to Approve the Interlocal Agreement and corresponding Administrative Procedures between the Houston Land Bank, The City of Houston and Harris County reflecting the authorization of the collection of taxes on property conveyed by the Land Bank under Texas Senate Bill 1679 ("SB 1679").

ACTION SUMMARY

Approval of this agenda item will authorize HLB Board of Directors to execute the following agreement and administrative procedures (*The Interlocal Agreement between Houston Land, The City of Houston and Harris County and the Administrative Procedures to Remit Collection Data to the Houston Land Bank and City of Houston)*; all of which are necessary in order for the Houston Land Bank to avail itself to the collection of taxes on property conveyed by the Land Bank under the authorization of Texas Senate Bill 1679 ("SB 1679).

<u>BACKGROUND/OVERVIEW</u> (Background of each of the Agreement and the <u>Administrative Procedures</u>)

The Interlocal Agreement: Background

Pursuant to the 87th Texas State Legislature, Texas Senate Bill 1679 ("SB 1679"), passed on June 16, 2021, and became effective September 1, 2021. SB 1679 relates to the creation of urban land banks for certain municipalities. HLB qualifies as an urban land bank under SB 1679. The purpose of this Agreement is to memorialize the collection of taxes on real property conveyed by HLB pursuant to SB 1679, which was formally enacted under Section 379H.203 of the Texas Local Government Code.

The Interlocal Agreement: Summary

The agreement is a ten year fixed term agreement that provides that the City of Houston will remit to HLB 75% of the real property taxes collected on the property conveyed by the Houston Land Bank, per the Administrative Procedures.

Administrative Procedures: Background

In accordance with with Section 379H.203, certain City of Houston real property tax revenue owed to the Houston Land Bank are to remitted in accordance with the administrative procedures established by the Tax Assessor-Collector of the county in which the land bank is located. The HLB is located within Harris County.

Administrative Procedures: Summary

The procedures provide that by 02/01 of each year, HLB will send a list of properties that have been conveyed by them to the Harris County Tax Assessor-Collector's Office. The City of Houston's Mayor's Offices of Economic Development (MOED) will review the accounts by 03/01

of that same year to ensure that none of the property on this list is in a Tax Increment Reinvestment Zone and report those findings to the Harris County Tax Assessor-Collector's Office. By 04/01 Harris County Tax Assessor-Collector's Office will provide the collection data to the City of Houston and HLB. The first year of collection data will be for Tax Year 2023. By 06/01 the MOED will remit payment of the real property tax revenue to HLB.

Should the Board of Directors approve this item, agreement will be fully executed and implemented by all parties.



REQUEST FOR BOARD ACTION

Meeting Date: May 11, 2023

Agenda Item VII B: Consideration and Possible Action to Authorize the CEO/President to Execute Amended Contract with Community Lattice

ACTION SUMMARY

Community Lattice is assisting HLB with Brownfields Inventory, Phase II ESAs, RAPs, Reuse Planning, and Community Outreach. The current contract has a not to exceed the amount of \$49,566 by September 30, 2023. With HLB Board approval, the contract will be increased not to exceed the amount of \$98,216. To build more capacity for stakeholder engagement in neighborhoods and partnerships. Community Lattice will hire additional contractors to build capacity and exclusively work with HLB Staff

BACKGROUND/OVERVIEW

Under the current work plan, Community Lattice is focused on target neighborhoods identified in the EPA grant; however, as more partnership opportunities and neighborhoods are identified; additional capacity was requested to identify resources and partners for community engagement, acquisition strategies, and component of that resource roadmap for any "catalyst brownfield" site HLB intends to redevelop. Brownfields redevelopment planning will help HLB, and communities make informed decisions about where to direct scarce resources to benefit the existing community. Area-wide planning can also help implement locally driven initiatives, such as housing, parks, environmental improvement, community wealth building, and equitable and environmentally-just economic development. The amended contract will

- Identify resources or leveraging opportunities to implement the plans, including specific strategies for public and private sector investments necessary to help with cleanup and area revitalization.
- Condense the brownfields project into distinct, fundable components and assign lead responsibilities.
- Develop a multi-layered funding plan to support brownfields cleanup and reuse.
- Create a timeline for pursuing grants, loans, private and other sources of funds related to our brownfield project.
- Work with HLB and key stakeholders, including the newly established HLB Fund, to
 develop strategies for leveraging public and private sector investments necessary to
 help with brownfields cleanup and area revitalization.
- Support brownfield reuse planning efforts with market analysis, test fit evaluations, conceptual site reuse, and federal resource road mapping.



REQUEST FOR BOARD ACTION

Meeting Date: May 11, 2023

Agenda Item VII C: Consideration and Possible Action to Approve Union Pacific

Foundation Grant Submission

ACTION SUMMARY

Approval of this agenda item will authorize HLB staff to submit a grant proposal to the Union Pacific Foundation requesting \$25,000 to fund the HLB 'Community Purpose' program initiative focused on activating HLB's smallest parcels under 2500 sqft. The proposed funding is to be used and governed in ways outlined in the grant proposal.

BACKGROUND/OVERVIEW

The community purpose lot program is an innovative initiative designed to activate small, underutilized lots in communities for community purpose and organizations. This program aims to bring together community members and organizations to transform these small lots into vibrant spaces that serve the needs and interests of the local community.

With funding from Union Pacific Foundation, community members and organizations can access resources, technical assistance, and funding to develop and implement projects on these small lots. This might include creating community gardens, urban farms, public art installations, or pop-up markets. The program is designed to be flexible and responsive to the unique needs and interests of each community, ensuring that the projects developed reflect the vision and values of concerned community members.

At the core of the Small Lots Activation Program is a community-driven approach that emphasizes collaboration, inclusivity, and sustainability. The program works closely with local organizations and leaders to identify opportunities and barriers to activation and to leverage local resources and expertise. It also prioritizes engaging underrepresented groups and addressing systemic inequalities.

Should the Board of Directors approve this item, staff will submit the grant proposal and the grant is anticipated to be distributed in September/October 2023. HLB will present the formal community purpose lot program to the Board in the summer of 2023 and launch the Community Purpose initiative in the Fall of 2023.